

throughout the programming period films and additional talks were scheduled in Kingston as well as in Providence.

However, complications soon appeared.

Security of valuable items was absolutely essential. Exhibition space in the URI Library is available in the form of a few glass cases only, providing no security whatsoever.

Temperature control was another important consideration; without the guarantee of proper temperature control and tight security no institution would ever allow their artifacts to be displayed at another institution. Therefore, the major exhibit had to be scheduled at the URI Fine Arts Center and a smaller and less costly showing at the URI Library was consequently added to the program.

Long term scheduling was necessary for the contributors but impossible to manage on the tentative basis of a grant proposal.

Time for coordination, writing and making the arrangements was considerable. This was difficult for all the planners and consultants and I could not, however, obtain a guarantee from the URI Library that if the project were funded I would even get release time to carry the program to completion. It became clearer as the preliminary planning advanced that even if the planning grant were approved, the situation could easily get out of hand.

Release time difficulties, remuneration problems, lack of real support from my department and the slowness of the University and state bureaucra-

cies to move and to react to the inevitable alterations in long-range planning (in such areas as scheduling and disbursement of funds, for example) could create impossible log-jams in the few months between funding approval and the program opening. Thus, though it pains me to say so, I must admit when the planning grant was rejected, I was relieved.

In retrospect, I realized why so few academic libraries have done this sort of public programming: the obstacles inherent in the university system can be simply overwhelming in light of all the paperwork and preparations involved with obtaining funding even at the planning stages. In my experience, participants spent considerable amounts of their own time and money during the lengthy and involved process of roughing out the program and preparing a formal grant application. Faculty consultants within the University have to be convinced to add to their workloads with no added monetary compensation, and the "catch-22" of uncertainty of release time (made even more uncertain by the staff shortages prevalent nowadays) must be faced. And, of course, bureaucratic inertia must be overcome or outmaneuvered.

I think a realistic approach to what one's involvement may entail could be helpful and I hope my experiences will serve as an example of some of the problems which, if unavoidable, can at least be identified in advance and accommodated. ■■

ACRL 1983/84 Budget

At its June 1983 meeting, the ACRL Board approved the 1983/84 budget. Highlights for the budget year include:

- the extension of the Bibliographic Liaison Project for another year;
- the purchase of a terminal with a view to ACRL participation in the ALANET electronic mail and database program;
- the continuation of the ACRL Jobline, Fast Job Listing Service, and ACRL 100 Libraries Project;
- increased levels of support for ACRL committees, chapters, and sections;
- the Third ACRL National Conference in Seattle;
- a preconference for the Rare Books and Manuscripts Section to be held in Austin, Texas;
- a balanced budget for the Continuing Education program;
- ACRL staff support for the J. Morris Jones leadership project award;
- a \$3,000 subsidy to ALA Publishing to underwrite the publication costs of the next Publication in Librarianship Series monograph;
- support for newsletters for the Bibliographic

Instruction Section, the Rare Books and Manuscripts Section, and the Western European Specialists Section;

- a budget for *Choice* which exceeds \$1 million for the first time;
- the transfer of advertising activities for *C&RL* and *C&RL News* to *Choice* with the expectation of increased revenues as a result;
- the offering of three NEH workshops in cooperation with the Public Libraries Association during the next year.

The 1982/83 fiscal year showed a strong performance by all ACRL programs, although the total continuing education program (revenues and expenses) was smaller than planned. Revenues were slightly under budget, but this was offset by significant savings achieved in expenses. ACRL added \$42,500 and *Choice* added \$90,300 to their respective fund balances.

The budget for 1983/84 is presented first in summary form and then in more detail, grouped by the four categories:

- membership dues and activities;
- publications;

•conferences and workshops;
 •other.
 Pie charts for revenues and expenses in these cate-

gories provide a quick overview of ACRL's projected sources and uses of funds for the 1983/84 year. ■■

ACRL Summary Budget

<i>Item</i>	<i>1982/83 Budgeted</i>	<i>1982/83 Actual</i>	<i>1983/84 Budgeted</i>
Revenues	\$1,482,176	\$1,467,375	\$1,800,102
Expenses	<u>1,459,537</u>	<u>1,362,277</u>	<u>1,760,847</u>
Net Income	22,639	105,098	39,255
Balance Per Books	56,657	184,020	
Deferred Liabilities	<u>312,400</u>	<u>254,000</u>	
Operating Balance	\$ 369,057	\$ 438,020	\$ 477,275

REVENUES

<i>Activity</i>	<i>1 Budgeted 1982/83</i>	<i>2 Actual 1982/83</i>	<i>3 Budgeted 1983/84</i>	<i>4 Difference 3-2</i>
Membership Dues	\$ 193,400	\$ 202,145	\$ 199,800	\$ (2,345)
Publications				
<i>Choice</i>	935,999	944,697	1,000,042	55,345
<i>C&RL</i>	110,225	101,917	113,199	11,282
<i>C&RL News</i>	74,709	78,556	84,645	6,089
Publications, In-House	18,600	19,924	20,000	76
Fast Job Listing Service	<u>2,850</u>	<u>4,285</u>	<u>2,500</u>	<u>(1,785)</u>
Subtotal	\$1,142,383	\$1,149,379	\$1,220,386	\$71,007
Conferences & Workshops				
National Conf., Seattle	—	—	200,000	200,000
Continuing Education	40,500	20,195	35,000	14,805
Preconferences	39,670	36,983	25,585	(11,398)
NEH Project*	62,423	55,213	104,731	49,518
J. Morris Jones BI Workshops	—	—	5,000	5,000
J. Morris Jones Leadership	—	—	5,000	5,000
Subtotal	\$ 142,593	\$ 112,391	\$ 375,316	\$262,925
Other—Including Jobline	<u>3,800</u>	<u>3,460</u>	<u>4,600</u>	<u>1,140</u>
TOTAL	\$1,482,176	\$1,467,375	\$1,800,102	\$332,727

*One-half of total grant, \$209,463. Grant is for two-year project.

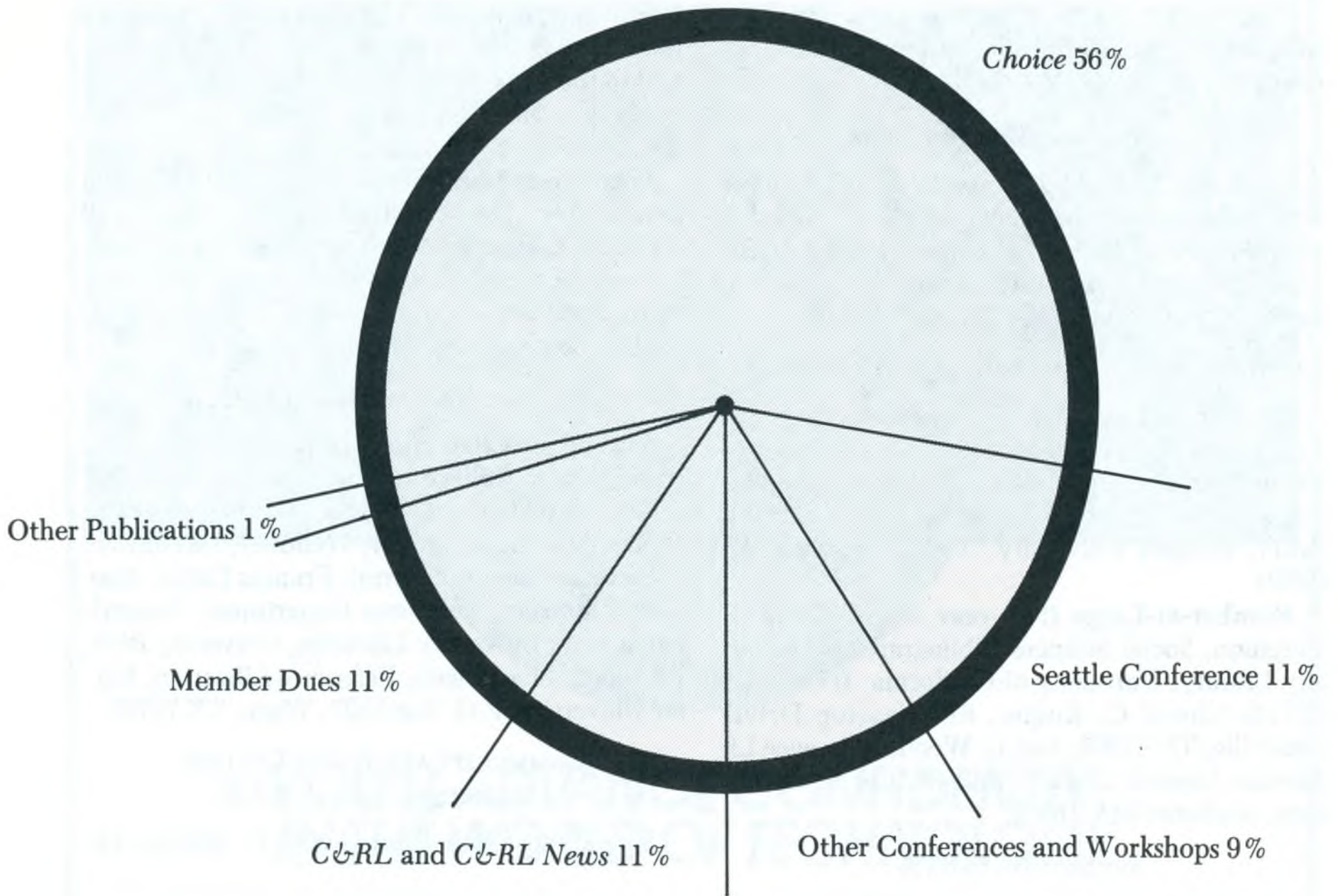
EXPENSES

Activity	1 Budgeted 1982/83	2 Actual 1982/83	3 Budgeted 1983/84	4 Difference 3-2
Membership Activities				
Membership Services	\$ 16,901	\$ 28,144	\$ 25,697	\$ (2,447)
Board & Executive Committee	—*	5,771	8,375	2,604
Budget & Finance Committee	—*	3,646	3,100	(546)
Chapters	25,073	26,306	28,410	2,104
Committees	25,773	25,933	29,311	3,378
Sections	26,730	22,740	26,410	3,670
Discussion Groups	1,134	2,355	2,409	54
Subtotal	\$ 95,611	\$114,895	\$123,712	\$ 8,817
Publications				
<i>Choice</i>	898,250	854,385	999,978	145,593
<i>C&RL</i>	94,245	87,399	105,200	17,801
<i>C&RL News</i>	104,199	89,923	106,835	16,912
Publications In-House	21,445	31,290	32,572	1,282
Books for College Lib.	7,079	1,676	1,762	86
Fast Job Listing Service	3,895	1,902	2,483	581
Subtotal	\$1,129,113	\$1,066,575	\$1,248,830	\$182,255
Conferences & Workshops				
National Conf., Seattle	36,064	28,027	168,776	140,749
Continuing Education	49,549	31,190	32,236	1,046
RBMS Postconference	26,627	18,032	29,063	11,031
BIS Postconference	13,650	2,946	—	(2,946)
NEH Project	62,423	55,213	104,731	49,518
J. Morris Jones Leadership	—	1,053	7,776	6,723
J. Morris Jones BI Workshops	—	—	5,000	5,000
Subtotal	\$ 188,313	\$ 136,461	\$ 347,582	\$211,121
General Programs				
B.I. Liaison Project	21,621	19,601	21,606	2,005
Advisory	16,670	18,122	17,880	(242)
Statistics	6,000	5,628	—	(5,628)
ACRL 100 Project	518	274	317	43
Jobline	1,691	721	920	199
Subtotal	\$ 46,500	\$ 44,346	\$ 40,723	\$ (3,623)
TOTAL	\$1,459,537**	\$1,362,277	\$1,760,847*	\$398,570

*Expenses not broken out separately.

** A \$40,000 budgeted reserve is not included.

REVENUES



EXPENSES

